Recommendation Letter

Name of Applicant	Name of Referee	
Company	Position or Title	
Email	P h o n e	

To the referee:

Please give a brief assessment of the applicant, such as academic level, resear	ch
ability, creativity, problem-solving skill, knowledge structure and language st	kill.
What is the area in which the applicant is most in need of improvement? And	l in
?	
Signature	
Date	